Dolphin Cove Limited
Report to Stockholders
Nine months ended September 30, 2025

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On behalf of the Board of Directors, we are pleased to present the unaudited consolidated financial statements of Dolphin Cove Limited for the three months ended September 30, 2025.

OPERATIONS

OPERATIONS										
	9 Months Ended September 30, 2025 Unaudited	9 Months Ended September 30, 2024 Unaudited	% var	3 Months Ended September 30, 2025 Unaudited	3 Months Ended September 30, 2024 Unaudited	% var	LTM Ended September 30, 2025 Unaudited	LTM Ended September 30, 2024 Unaudited	% var	Year Ended December 31, 2024 Audited
Overall Revenue (US$**mn**)	$11.8	$12.0	-2%	$3.5	$3.2	9%	$15.1	$15.9	-5%	$15.3
Profit after taxation (US$**mn**)	$2.4	$2.3	4%	$0.5	$0.2	152%	$1.9	$1.7	13%	$1.8
Number of shares in issue	392,426,376	392,426,376		392,426,376	392,426,376		392,426,376	392,426,376		392,426,376
Earnings per share after tax (US$)	$0.0062	$0.0054		$0.0013	$0.0010		$0.0049	$0.0040		$0.0047
Dividends declared per share (US$)	$0.0038	$0.0120		$0.0000	$0.0040		$0.0076	$0.0200		$0.0076

Visitor Numbers and Revenue

During the third quarter of 2025, **Dolphin Cove Jamaica** continued to demonstrate strong operational and financial performance, driven by sustained growth in visitor arrivals and higher spending per guest. Total **revenue reached USD 3.47 million**, an **8.9% increase** compared to Q3 2024 (USD 3.18 million), supported by solid attendance of **40,061 visitors**, up **3.1% year over year**. The **general per-capita revenue** improved to **USD 86.56**, representing a **5.6% increase** versus last year, reflecting effective upselling strategies and higher guest engagement across all revenue lines — particularly in Photo, Food & Beverage, and Boutique.

Market Trends and Strategies

In Q3 2025, Montego Bay's air arrivals remained stable overall. The United States held steady with minimal decline and maintained nearly three-quarters of total arrivals, while Canada and the United Kingdom registered sharp decreases due to reduced airlift and weaker demand. In contrast, Europe (excluding the UK) and Latin America posted substantial double- and triple-digit increases, becoming the main growth drivers.In the hotel market, we continue to observe a positive trend among guests seeking **adventure-oriented experiences**. On the other hand, the **cruise market** experienced a temporary setback, resulting in a shortfall of approximately **1,742 passengers** during the period. Meanwhile, the **local market**, particularly for Yaaman, has shown a **slight decline** compared to previous years. This decrease is largely attributed to the **increased competition** in the area.

Cost Management and Profitability

The Company continued to demonstrate effective cost discipline and operational efficiency. For the nine months ended September 30, 2025, selling, other operating and administrative expenses totaled approximately **US$7.27 million**, compared with **US$7.47 million** in the prior-year period, representing a decrease of about **3%**. Direct costs also declined slightly from **US$1.47 million** to **US$1.44 million** over the same period. As a result, operating expenses represented roughly **61% of revenue**, marginally lower than the approximately **62%** recorded in 2024. This performance highlights the Company's ability to contain costs and absorb inflationary pressures.

FINANCIAL POSITION

FINANCIAL POSITION					
	As at September 30, 2025 Unaudited	As at September 30, 2024 Unaudited	% var	As at December 31, 2024 Audited	% var
Working Capital (US$**mn**)	$2.9	$2.5	16%	$2.4	21%
Fixed Assets (US$**mn**)	$29.5	$29.9	-1%	$29.5	0%
Net Assets (US$**mn**)	$31.7	$31.2	2%	$30.7	3%
Debt to Equity ratio	0.02:1	0.05:1		0.06:1	
Net assets per share (US$)	$0.08	$0.08	0%	$0.08	0%
Market price (J$)	$13.87	$22.26	-38%	$18.50	-25%
Market price (US$)*	$0.09	$0.14	-40%	$0.12	-25%
Market/Book value	1.07	1.80	-41%	1.49	-28%

Balance Sheet Strength

Dolphin Cove maintains a robust balance sheet supported by profitable assets. Key improvements include:

- **US$869,801** reduction in bank overdrafts
- **US$1,168,236** in repayments from the parent company and related parties
- Reduced accounts payable
- Increased inventories, consistent with year-end 2024

The Company's debt-to-equity ratio remains low, even after securing a three-year loan for GCT assessment. Capital expenditures for the period totaled **US$666,861**.

Dividends

As of September 30, 2025, the Company declared and paid dividends of **J$0.60 per share**.

Outlook for the Fourth Quarter

Hurricane Melissa, which struck Jamaica on October 25, 2025, temporarily disrupted Dolphin Cove's operations. All animals were safely relocated before the storm, and authorities have confirmed that all required documentation was properly filed. Two dolphins were lost during the aftermath — one calf and one adult — while all others have since returned safely. Parks were closed from October 25 to November 10, with Ocho Rios and Yaaman reopened on November 11 and Negril and Moon Palace scheduled to resume full operations by December 15. Estimated restoration costs of about US $300,000 are fully insured, and the Company maintains adequate resources to manage short-term cash-flow effects. Full recovery and a return to normal visitor levels are expected by mid-December as Jamaica's tourism sector stabilizes.

Stafford Burrowes	Noel Levy	Richard Downer
Chairman	Director	Director

DOLPHIN COVE LIMITED
Group Interim Statement of Financial Position
As At September 30, 2025

	DCL September 30, 2025 Unaudited US$	DCL September 30, 2024 Unaudited US$	DCL December 31, 2024 Audited US$
CURRENT ASSETS			
Cash and cash equivalents	523,327	1,532,481	1,420,805
Investments	2,713	2,665	2,713
Trade and Other receivables	2,257,019	1,237,181	1,524,425
Taxation recoverable	89,332	420,535	204,910
Due from related companies	2,300,436	1,263,564	1,870,146
Due from parent company	-	942,743	848,648
Inventories	712,391	586,148	454,713
	5,885,218	5,985,317	6,326,361
NON-CURRENT ASSETS			
Property, plant and equipment	26,466,103	26,462,248	26,257,321
Rights of use asset	191,503	333,024	288,198
Live Assets	3,075,712	3,448,711	3,207,028
Advance to related company	1,110,012	1,110,012	1,110,012
	30,843,330	31,353,995	30,862,559
TOTAL ASSETS	36,728,548	37,339,312	37,188,921
CURRENT LIABILITIES			
Bank overdrafts	0	728,569	869,801
Current portion of lease liabilities	306,810	192,518	210,408
Accounts payable	2,215,459	1,842,715	2,468,351
Due to other related parties	-	7,356	-
Current portion of long-term liabilities	476,216	474,896	397,048
Taxation Payable	-	252,875	-
	2,998,484	3,498,929	3,945,608
NON-CURRENT LIABILITY			
Deferred tax liability	1,575,150	1,547,525	1,581,427
Lease liabilities	174,445	388,308	261,155
Long-term liabilities	293,736	677,594	664,298
	2,043,331	2,613,426	2,506,879
SHAREHOLDERS' EQUITY			
Share capital	3,654,390	3,654,390	3,654,390
Capital Reserves	16,517,917	16,517,917	16,517,917
Retained Earnings	11,514,425	11,054,650	10,564,127
	31,686,732	31,226,957	30,736,433
TOTAL EQUITY AND LIABILITIES	36,728,548	37,339,312	37,188,920

Stafford Burrowes	Noel Levy	Richard Downer
Chairman	Director	Director

DOLPHIN COVE LIMITED
Group Interim Statement of Profit & Loss
Nine months ended September 30, 2025

	9 Months Ended September 30, 2025 Unaudited US$	9 Months Ended September 30, 2024 Unaudited US$	3 Months Ended September 30, 2025 Unaudited US$	3 Months Ended September 30, 2024 Unaudited US$	Year Ended December 31, 2024 Audited US$
OPERATING REVENUE:					
Dolphin Attraction Revenue	5,389,336	5,952,983	1,496,060	1,474,813	7,510,952
Ancillary Services Revenue	6,432,344	5,999,864	1,966,676	1,706,235	7,785,500
Overall Revenue	11,821,680	11,952,847	3,462,736	3,181,048	15,296,452
Less: Direct Costs	(1,435,633)	(1,472,882)	(414,374)	(373,877)	(2,354,515)
Gross Profit	10,386,047	10,479,965	3,048,361	2,807,171	12,941,936
Gain / (loss) on disposal of property, plant & equipment	(22,103)	(22,659)	-	-	(22,659)
Other income	28,487	2,152	5,200	780	(16,974)
	10,392,431	10,459,458	3,053,561	2,807,951	12,766,268
OPERATING EXPENSES:					
Selling	(2,455,940)	(2,684,116)	(761,060)	(741,311)	(3,079,994)
Other operations	(2,993,520)	(3,170,343)	(965,200)	(1,201,005)	(4,663,198)
Administrative	(1,824,332)	(1,613,178)	(620,605)	(395,736)	(2,124,241)
	(7,273,793)	(7,467,637)	(2,346,865)	(2,338,052)	(9,867,433)
(Increase)/decrease in allowance for impairment loss on trade receivables	-	182,941	-	42,387	43,581
Profit before finance income and costs	3,118,638	3,174,763	706,696	512,287	2,942,416
Finance income	31,079	55,955	-	(51,703)	56,639
Finance costs	(367,220)	(449,248)	(85,774)	(193,196)	(651,382)
Profit Before taxation	2,782,497	2,781,470	620,922	267,388	2,347,673
Taxation	(351,345)	(448,138)	(117,114)	(60,608)	(520,795)
Profit for the period	2,431,153	2,333,331	503,808	206,780	1,826,878
Earnings per stock unit	**US 0.0062**	**US 0.0059**	**US 0.0013**	**US 0.0005**	**US 0.0047**

DOLPHIN COVE LIMITED
Group Interim Statement of Cash Flow
Nine months ended September 30, 2025

	9 Months Ended September 30, 2025 Unaudited US$	9 Months Ended September 30, 2024 Unaudited US$	Year Ended December 31, 2024 Audited US$
CASH FLOWS FROM OPERATING ACTIVITIES			
Profit for the period	2,431,153	2,333,331	1,826,878
Adjustments for:			
Depreciation and amortization	758,709	755,413	1,356,094
Loss /(Gain) on disposal of property, plant and equipment	-	22,659	22,659
Loss on disposal of live assets	-	-	131,630
Interest income	(31,079)	(55,947)	(56,615)
Interest expense	106,902	174,659	231,456
Impairment losses	-	(182,941)	(43,581)
Taxation	351,345	445,351	520,795
Operating profit before changes in working capital	3,617,030	3,492,525	3,989,316
Accounts receivable	(732,594)	791,672	548,010
Inventories	(257,678)	(208,017)	(76,583)
Accounts payable	(252,892)	(1,358,633)	(732,997)
Due from related parties	(159,290)	(56,582)	(724,519)
Cash generated from operations	2,214,576	2,660,966	3,003,227
Interest paid	(106,902)	(174,659)	(231,456)
Income tax paid	(242,043)	(701,191)	(779,983)
Net cash provided by operating activities	1,865,631	1,785,116	1,991,789
CASH FLOWS FROM INVESTING ACTIVITIES			
Interest received	31,079	55,947	2,569
Additions to property, plant and equipment	(666,861)	(521,706)	(795,496)
Proceeds from disposal of property, plant and equipment	-	(22,659)	(131,630)
Additions to live assets	(749)	(1,592)	133,355
Advances to parent company	(271,000)	(1,857,000)	(1,807,875)
Repayment by parent company	848,648	1,848,562	1,947,530
Investments	-	-	(48)
Net cash provided/(used) by investing activities	(58,882)	(498,448)	(651,595)
CASH FLOWS FROM FINANCING ACTIVITIES			
Long-term loans net	(291,394)	1,152,490	1,115,392
Payment of lease liabilities	(62,178)	(83,254)	(288,343)
Drawdowns of bank overdraft	187,076	5,564,461	3,497,477
Repayment of bank overdraft	(1,056,877)	(5,224,473)	(3,096,434)
Dividend Paid	(1,480,854)	(3,015,367)	(2,999,437)
Net cash (used)/provided by financing activities	(2,704,227)	(1,606,144)	(1,771,345)
Net increase in cash resources	(897,479)	(319,476)	(431,152)
Cash resources at beginning of the period	1,420,805	1,851,957	1,851,957
CASH AND CASH EQUIVALENTS AT END OF PERIOD	523,326	1,532,481	1,420,805

DOLPHIN COVE LIMITED
Group Interim Statement of Changes in Stockholders´ Equity
Nine months ended September 30, 2025

	9 Months Ended September 30, 2025 Audited	9 Months Ended September 30, 2024 Unaudited	Year Ended December 31, 2024 Audited
Balances at beginning of period	30,736,433	31,908,992	31,908,992
Transactions with owners of the company:			
Dividends	(1,480,854)	(3,015,367)	(2,999,437)
Total comprehensive income:			
Profit for the period	2,431,153	2,333,331	1,826,878
Other comprehensive income:			
Surplus on revaluation of assets, net of taxes	-	-	-
Balance at end of period	31,686,732	31,226,957	30,736,433

Selected Explanatory Notes
Nine months ended September 30, 2025

1 Corporate Structure and Principal Activities

Dolphin Cove Limited is incorporated and domiciled in Jamaica, operating marine parks and related businesses including adventure programs, restaurants, gift shops, and photography at multiple Jamaican locations. Listed on the Junior Market of the Jamaica Stock Exchange since December 21, 2010, the Company is part of a group that includes:

1. **Dolphin Cove (Negril) Limited** – Jamaica-based; owns leased Hanover real estate.
2. **Too Cool Limited** – Cayman Islands; owns operational land and buildings.
3. **Cheshire Hall Limited** – St. Lucia (with subsidiary **DCTCI Limited** in Turks & Caicos) holding development land.
4. **Balmoral Dolphins Limited** – St. Lucia (with subsidiary **Dolphin Cove TCI Limited**) for future attraction development.
5. **SB Holdings Limited** – St. Lucia (with subsidiary **Marine Adventure Park Limited**) holding land in St. Lucia.

Ownership – Since January 8, 2016, **World of Dolphins Inc.** has held 79.99% of the Company. It is a subsidiary of **Controladora Dolphin S.A. de C.V.** ("Dolphin Discovery"), itself owned by **Leisure Investments Holdings LLC.** (ultimate parent), incorporated in USA

***2.* Statement of compliance and basis of preparation**

Prepared in accordance with **IAS 34**, these unaudited financial statements comply with IFRS and the Jamaican Companies Act. All figures are in US dollars, the Group's functional currency. Property, plant, equipment, and live assets are recorded at periodically revalued amounts.

3. Accounting Policies and Reclassifications

Policies are consistent with the audited statements for the year ended December 31, 2024. Prior-year adjustments included:

- **Profit or Loss Statement** – ECL movements on trade receivables now presented separately, per IAS 1.82(ba).
- **Cash Flow Statement** – Amounts due from related parties reclassified to operating activities; bank overdrafts moved to financing flows, separated into inflows and outflows.

4. Seasonality of operations

Visitor arrivals peak in the Northern Hemisphere winter. First-half results are therefore not indicative of full-year performance. Results are presented on both a quarterly/year-to-date and rolling twelve-month basis.

Selected Explanatory Notes
Nine months ended September 30, 2025

5. Related parties

Due From Related Parties – Amounts collected by the Wider Group for park bookings, plus advances. "Due from Parent Company" is unsecured, interest-bearing at 6%, and repayable on demand, with dividends offset rights.

Corporate Proceedings –

- Jan 29, 2025: Dolphin Discovery entered *concurso mercantil* restructuring in Mexico, dismissed April 15, 2025 (possible appeals pending).
- Mar 31, 2025: **Leisure Investments Holdings LLC** (ultimate parent) filed for Chapter 11 in Delaware.
- Apr 16, 2025: Dolphin Discovery also filed for Chapter 11 in Delaware.

Liquidation could affect related-party receivable recovery and share ownership. The Company has pledged no assets or guarantees and continues independent operations.

Due to Related Parties – Approved but unpaid central service fees provided by the Wider Group, authorized by independent directors.

6. Earnings per share

Calculated using net profit and 392,426,376 shares in issue for all periods presented.

7.- Asset revaluations.

Land and Buildings – Fair value assessed using independent valuations and comparable property sales, adjusted for age, condition, timing, land/building ratio, location, and functional benefits. Last revalued October 2023.

Dolphins – Carried at fair value, determined using market prices for comparable animals and recent group transactions.

Stafford Burrowes	Noel Levy	Richard Downer
Chairman	Director	Director